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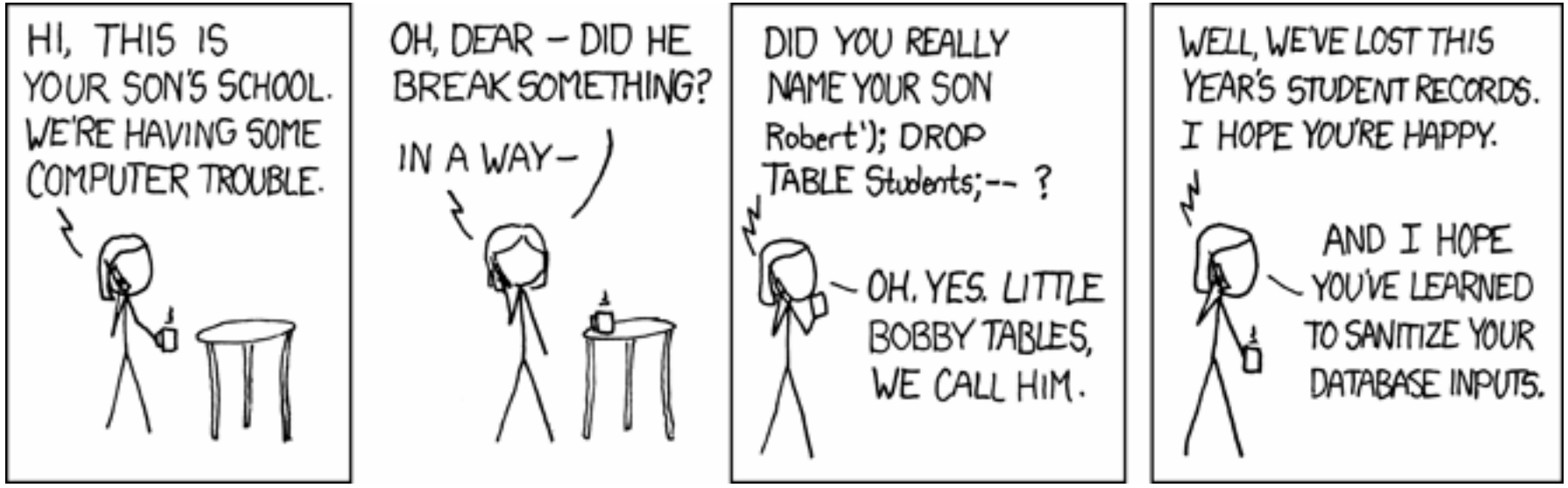


Distributed security incident response organization

”A.K.A. TeliaSonera subCERT organization”

TeliaSoneraCERT CC

- 80-s Occasional computer crime investigations
- 1993 Central Investigation Unit
- 1996 Team Data
- 1998 TeliaCERT
- 1999 TF-CSIRT (former EuroCERT)
- 2000 FIRST membership
- 2001 TF-CSIRT Level 2 (accredited)
- 2002 Initiator of Swedish CERT-Forum
- 2003 Changed name to TeliaSoneraCERT CC

Role and Purpose

- The main mission of TS-CERT is **to manage threats and attacks against computers and computer networks that support TeliaSonera's business operations and information assets**. The purpose is to minimize damage and disruptions caused by IT security incidents.
- TS-CERT is a **Coordination Centre for handling IT security incidents at corporate level**. TS-CERT coordinates the handling together with appointed security incident handling teams within the business units. TS-CERT takes an **active** role in security incident investigation and analysis.
- TS-CERT is the main recipient of IT security incident reports within TeliaSonera.
- The responsibility also includes **following up IT security within the TeliaSonera Group** by conducting vulnerability assessments, penetration tests and enforcing applicable policies. This is done in close co-operation with CIO.
- TS-CERT represents TeliaSonera in the international Forum of Incident Response and Security Teams (FIRST) and the European TF-CSIRT (Task Force Computer Security Incident Response Teams).
  TSS-Abuse represents TeliaSonera in E-Coat.

Areas of operations

- Incident Handling and coordination
  - Emergency response
  - Lead and coordinate subCERT organization
  - Provide assistance to subCERTs
    - Computer forensics
    - Artifact analysis
- Follow-up
  - Coordinate and conduct penetration tests
  - Conduct security analysis of critical systems
- Information coverage and distribution
- Advice and guidance
  - Training
  - Participation in projects
  - ”Consultants”

Identified issues

- Company present in many countries
  - Large distances
  - Different legislation and regulation
  - Different types of business
- Lack of presence
  - Security on a strategic level vs operations
  - Corporate culture
  - “Talk around the coffee table”
- Rapid changes
  - Organizational
  - Technical
- Other problems
  - Internal requirements
  - Financing

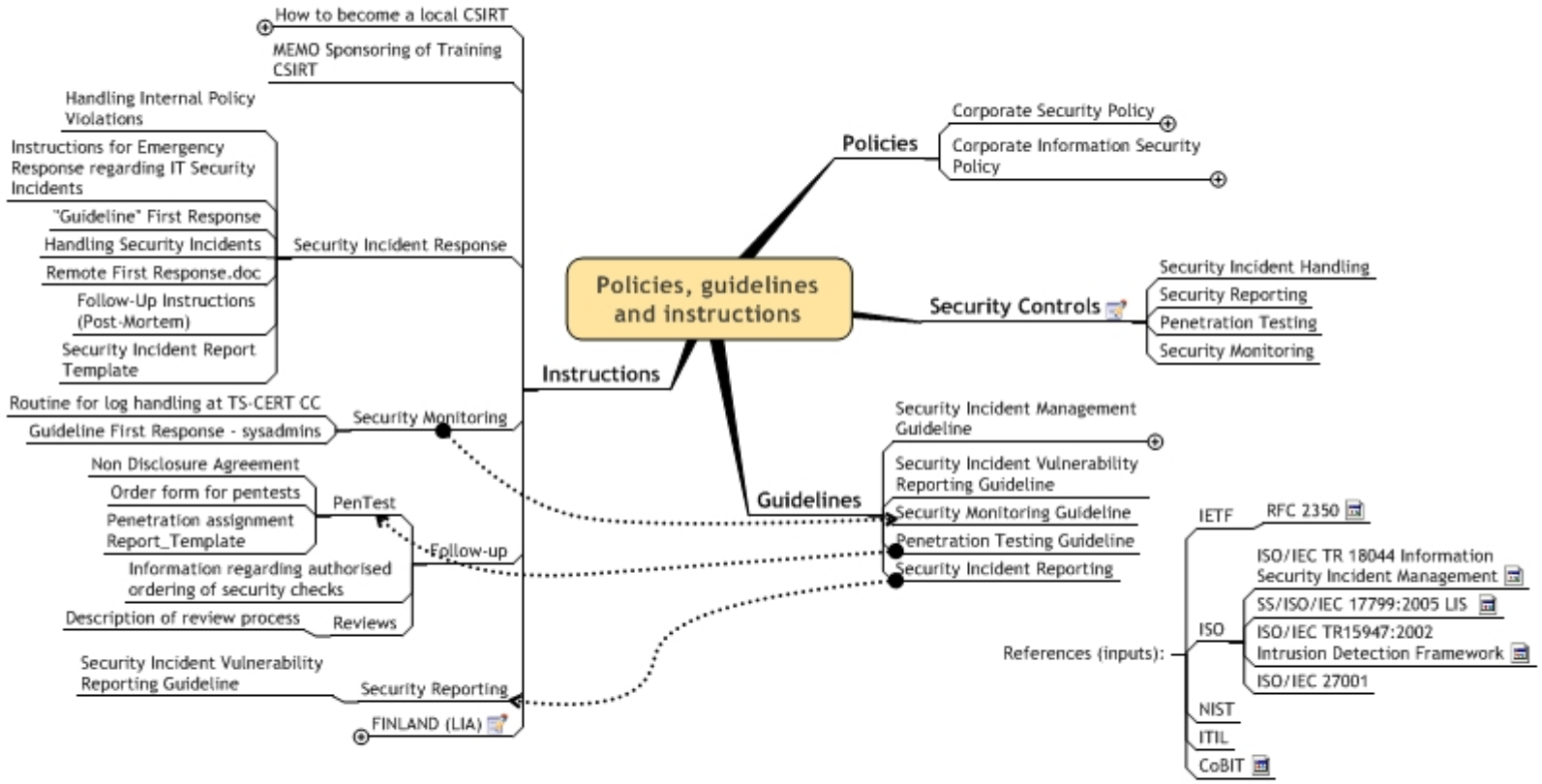
Pre-requisites for SubCERT in TeliaSonera

- Roles
  - Team owner
  - Team leader
  - Team member
- SubCERT statement
  - Purpose and goal (formally signed by management)
  - Constituency and Demarcations
  - Roles and responsibility
  - Reporting
  - Staffing and financing
  - Co-operation
- Code of Ethics and Code of Practice
- Acceptance of common procedures
  - Triage
  - Escalation Procedures
  - Incident Tracking System
  - E-mail templates, Report templates, Incident Flows
- Training
- Tools

Training

- Basic Education (by TS-CERT)
  - TSG Incident Organisation (2 days)
  - Walk-by-hand Incident Training (5 days)
  - Establishment of own SubCERT (10-15 days)
- Technical Training (by SANS Institute)
  - Hacker Techniques, Exploits and Incident Handling System Forensics, Investigation and Response
- Manager's Education (by TF-CSIRT and CERT/CC)
  - TRANSIT Course
  - CERT/CC
- Optional Training (by SANS Institute and CERT/CC)
  - Auditing Networks, Perimeters & Systems (SANS T7)
  - Intrusion Detection In-Depth (SANS T3)
  - Computer Security Incident Handling for Technical Staff (CERT/CC)

Available policies, processes and instructions



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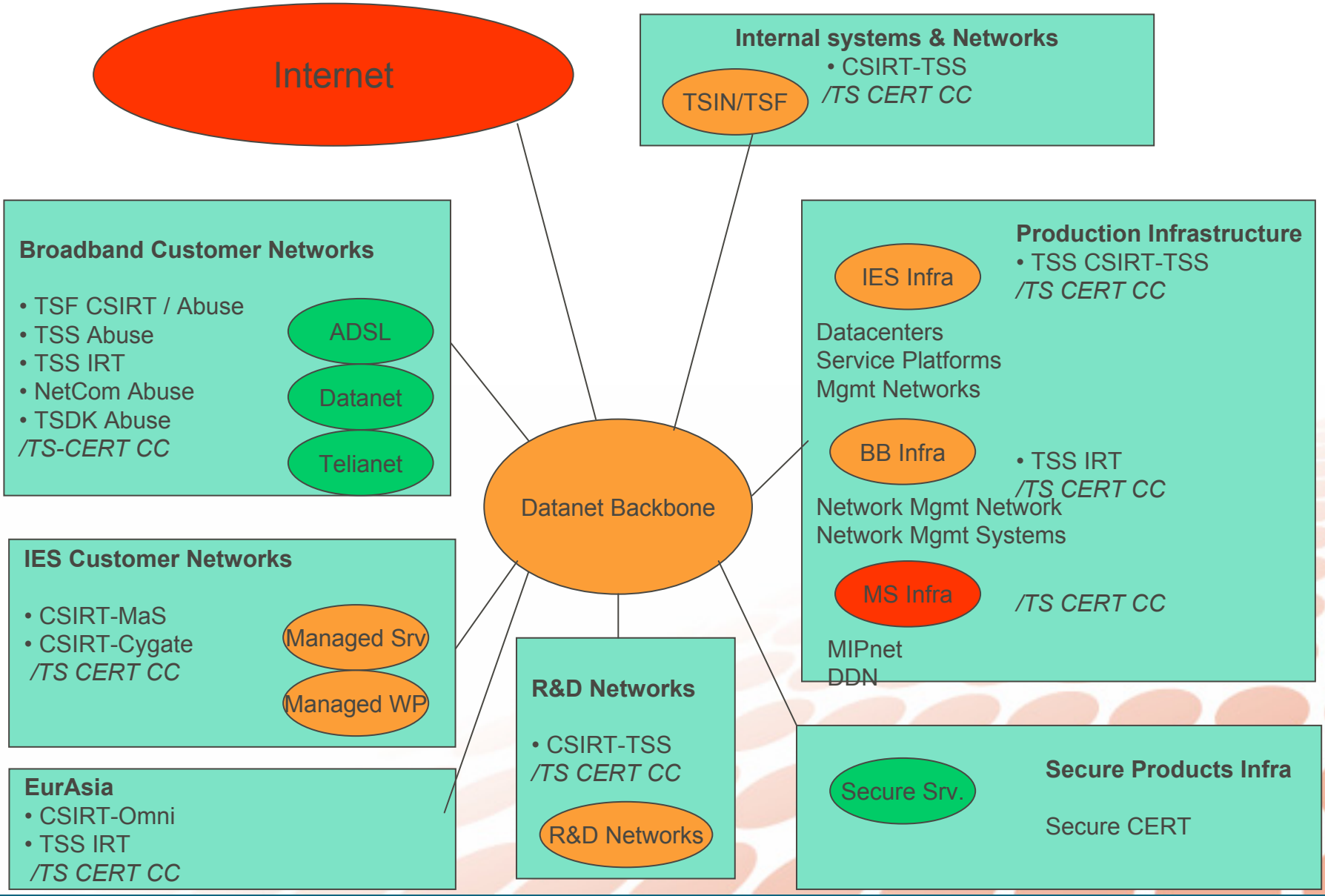
TS subCERT organization (based on constituency)



The role of TSCERT CC

- Define incident response policies, procedures and related documentation
- Coordination both internally and externally
- Assistance to subCERTs
- Quality assurance
- Special cases
  - Requiring specialized knowledge
  - Handed off to Law Enforcement
  - Other cases within our constituency
- Analysis
  - Of security incidents
  - Of new technology
- Training of
  - subCERTs
  - other units

Pro's and con's

"Pros"

- Close to operations and development
- Local knowledge (language, differences in work & social culture)
- Clearly defined constituencies
- Easier to adopt to organizational changes
- The cost for the incidents will affect the correct business unit

"Cons"

- Central CSIRT can become unknown within the organization
- Central CSIRT don't get enough cases
- subCERTs don't get the support needed for its operation
- Reporting is hard to make perfect
- Daily communication
- Common workspace

Questions, comments …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Additional resources/information

- CERT/CC
  - Organizational Models for Computer Security Incident Response Teams
  - Handbook for Computer Security Incident Response Teams (CSIRTs)
- TF-CSIRT Starter kit
- TSCERT CC
  - ts-cert@teliasonera.com